Operational Summary

for the First Half of the Fiscal Year Ending March 31, 2026

October 31, 2025

Mitsubishi Chemical Group Corporation

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List of Abbreviations

FY2025	April 1, 2025 – March 31, 2026
FY2024	April 1, 2024 – March 31, 2025
MCG	Mitsubishi Chemical Group Corporation
MCC	Mitsubishi Chemical Corporation
NSHD	Nippon Sanso Holdings Corporation

Summary

FY2025 1H Actual

- Core operating income for 1H of FY2025 surpassed the initial forecast for 1H, driven by solid performance in Specialty Materials, mainly related to semiconductors, as well as Industrial Gases. On the other hand, outlook remained uncertain due to the impact of the U.S. tariffs on economies and no signs of improvement in market prices for MMA monomer.
- Core operating income of Chemicals for 1H of FY2025 turned out to be ¥33.1 billion. On top of the accumulation of cost reduction effects through structural reforms and rationalization efforts across the Group, Specialty Materials saw an improvement in price gap and sales volume. Core operating income decreased 12% year on year due mainly to a deterioration in price reflecting a decline in market prices for MMA monomer, in addition to the recording of an inventory valuation loss in tandem with lower naphtha prices.
- Net income attributable to owners of the parent for the Group on the whole increased 169% year on year as the proceeds from the transfer of Mitsubishi Tanabe Pharma were recorded in 2Q as scheduled.

FY2025 Forecast

- In 2H of FY2025, demand for products in Specialty Materials is anticipated to remain firm, whereas it is difficult to expect an early recovery in sluggish demand for products in Basic Materials & Polymers and MMA monomer market conditions. Under such circumstances, the Group's core operating income for FY2025 is forecast to be ¥250 billion after the careful review of operating forecast for 2H of FY2025.
- As structure reforms will be accelerated in 2H and associated expenses are anticipated to be recorded accordingly, the forecast of net income attributable to owners of the parent has been revised from ¥145 billion to ¥125 billion. As for dividend forecast, we maintain the initial forecast of year-end dividend of ¥16 per share and an annual dividend of ¥32 per share.
- We will continue to rapidly and steadily implement initiatives aimed at portfolio transformation and profit improvement based on the "three criteria for business selection" and "three disciplined approaches in business operations" under the guiding principles for our business operations in the Medium-Term Management Plan 2029.

Consolidated Statements of Operations

Exchange Rate (¥/$)	152.5	146.1	(6.4)	(4%)
Naphtha Price (¥/kl)	77,900	64,700	(13,200)	(17%)

(Billions of Yen)

	FY2024 1H	FY2025 1H	Difference	%
Sales Revenue	2,009.8	**1,799.1**	**(210.7)**	(10%)
Core Operating Income *1	129.5	**126.1**	**(3.4)**	(3%)
Special Items	(21.9)	**(39.6)**	**(17.7)**	
Operating Income	107.6	**86.5**	**(21.1)**	(20%)
Income before Taxes	81.9	**68.7**	**(13.2)**	(16%)
Net Income from Continuing Operations	53.6	**47.6**	**(6.0)**	
Net Income from Discontinued Operations	17.6	**94.9**	**77.3**	
Net Income	71.2	**142.5**	**71.3**	
Net Income Attributable to Owners of the Parent	40.9	**110.1**	**69.2**	169%
Net Income Attributable to Non-Controlling Interests	30.3	**32.4**	**2.1**	
*1 Share of profit of associates and joint ventures included	3.0	**2.4**	**(0.6)**	

Core operating income is calculated as operating income (loss) excluding certain gains and expenses attributable to non-recurring factors (losses incurred by business withdrawal and streamlining, etc.).

Sales Revenue and Core Operating Income by Business Segment

(Billions of Yen)

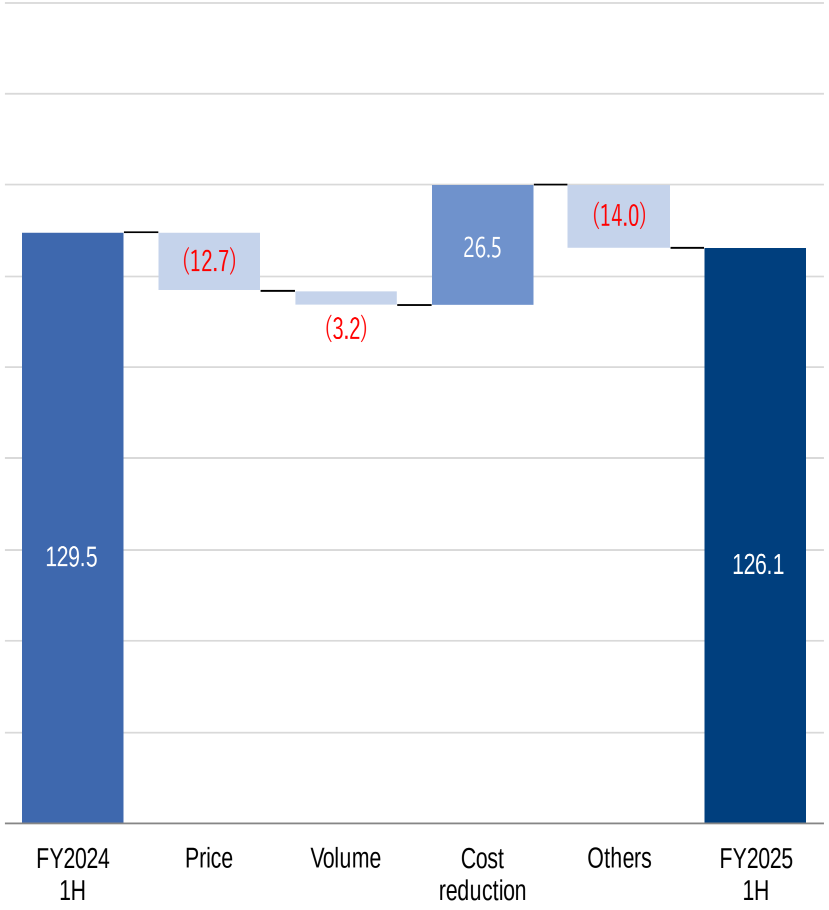
	FY2024 1H		FY2025 1H		Difference			
	Sales Revenue	Core Operating Income	Sales Revenue	Core Operating Income	Sales Revenue	%	Core Operating Income	%
Total Consolidated	**2,009.8**	**129.5**	**1,799.1**	**126.1**	**(210.7)**	(10%)	**(3.4)**	(3%)
Specialty Materials	**538.9**	**24.5**	**520.6**	**33.5**	**(18.3)**	(3%)	**9.0**	37%
Advanced Films & Polymers	237.7	19.5	226.4	22.7	(11.3)		3.2	
Advanced Solutions	172.9	7.2	170.1	12.5	(2.8)		5.3	
Advanced Composites & Shapes	128.3	(2.2)	124.1	(1.7)	(4.2)		0.5	
MMA & Derivatives	**224.3**	**26.8**	**178.1**	**4.2**	**(46.2)**	(21%)	**(22.6)**	(84%)
MMA	169.1	24.7	125.7	1.0	(43.4)		(23.7)	
Coating & Additives	55.2	2.1	52.4	3.2	(2.8)		1.1	
Basic Materials & Polymers	**537.7**	**(12.1)**	**386.4**	**(2.8)**	**(151.3)**	(28%)	**9.3**	-
Materials & Polymers	394.3	4.0	339.1	2.9	(55.2)		(1.1)	
Carbon Products	143.4	(16.1)	47.3	(5.7)	(96.1)		10.4	
Others	**69.5**	**(1.6)**	**67.0**	**(1.8)**	**(2.5)**	(4%)	**(0.2)**	-
Chemicals Business	**1,370.4**	**37.6**	**1,152.1**	**33.1**	**(218.3)**	(16%)	**(4.5)**	(12%)
Industrial Gases	**639.4**	**91.9**	**647.0**	**93.0**	**7.6**	1%	**1.1**	1%

[Inventory valuation gain/loss]	**FY2024 1H**	**FY2025 1H**	**Difference**
Advanced Films & Polymers	(0.1)	0.2	0.3
Materials & Polymers	3.2	(10.2)	(13.4)
Carbon Products	(6.4)	(1.3)	5.1
Total	(3.3)	(11.3)	(8.0)

- Breakdown figures of segment are approximation for reference purpose only.
- Figures for FY2024, the Pharma business has been reclassified as a discontinued operation, and the figures of some business have been changed partially from those announced on May 13, 2025. .

Analysis of Core Operating Income

(Billions of Yen) **(3.4) Billion Yen**



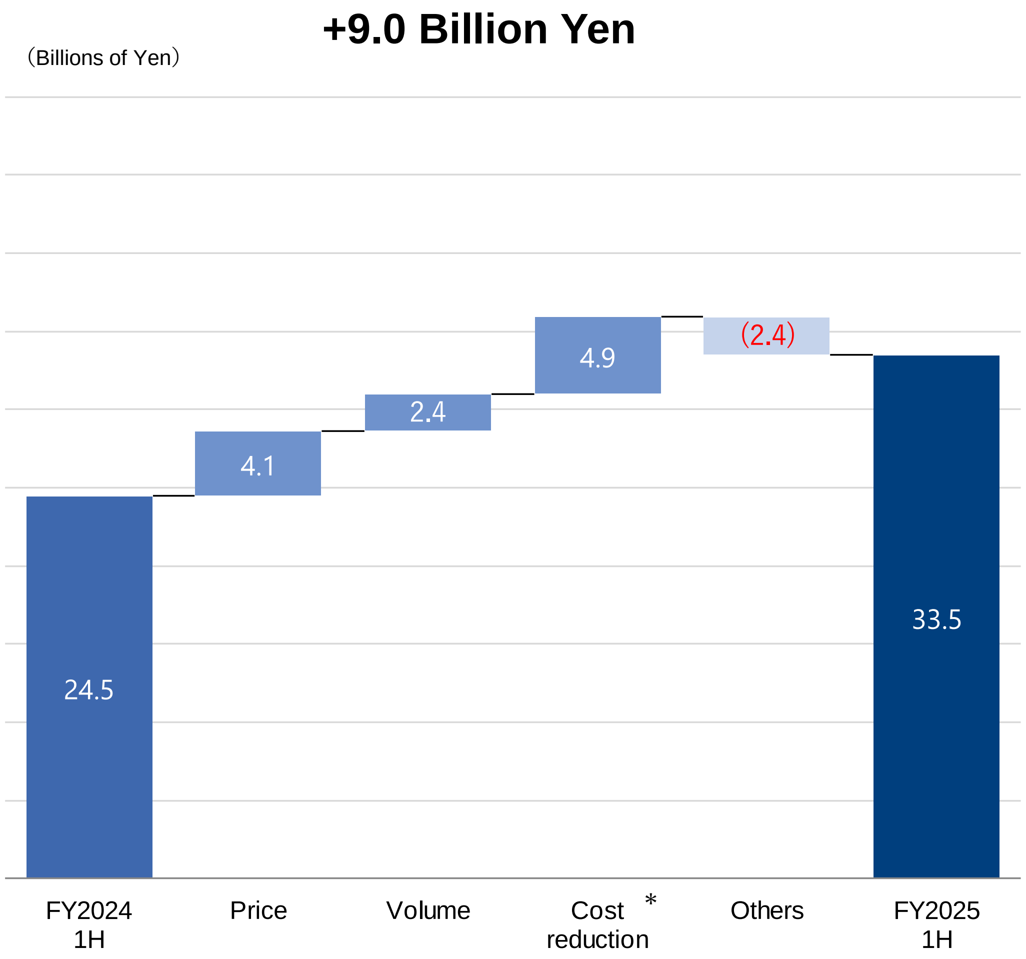
(Billions of Yen)

	FY2024 1H	FY2025 1H	Difference	Price	Volume	Cost reduction	Others *1
Total Consolidated	129.5	**126.1**	**(3.4)**	**(12.7)**	**(3.2)**	**26.5**	**(14.0)**
Specialty Materials	24.5	**33.5**	**9.0**	**4.1**	**2.4**	**4.9**	**(2.4)**
MMA & Derivatives	26.8	**4.2**	**(22.6)**	**(22.8)**	**(2.6)**	**0.3**	**2.5**
Basic Materials & Polymers	(12.1)	**(2.8)**	**9.3**	**11.4**	**0.9**	**3.7**	**(6.7)**
Others	(1.6)	**(1.8)**	**(0.2)**	**1.1**	**0.0**	**3.4**	**(4.7)**
Chemicals Business	37.6	**33.1**	**(4.5)**	**(6.2)**	**0.7**	**12.3**	**(11.3)**
Industrial Gases	91.9	**93.0**	**1.1**	**(6.5)**	**(3.9)**	**14.2**	**(2.7)**

*1 Items included are impacts from differences of inventory valuation gain/loss (8.0) billion yen and differences of share of profit of associates and joint ventures (0.6) billion yen, etc.

	Difference	Price	Volume	Cost reduction	Others
Changes in exchange rates	(3.6)	(3.6)	-	-	0.0
Changes in foreign currency translation included in above		(1.2)			

Analysis of Core Operating Income
Specialty Materials Segment



Advanced Films & Polymers ＋3.2

Price	(＋)	Improvement in price gap for various products as retaining and improving selling price
Volume	(＋)	Increases in production and sales due to a rise in demand for barrier packaging and other applications

Advanced Solutions ＋5.3

Price	(＋)	Improvement in price gap for various products as retaining and improving selling price
Volume	(－)	Lower demand for applications related to EVs and decline in sales of printing materials

Advanced Composites & Shapes +0.5

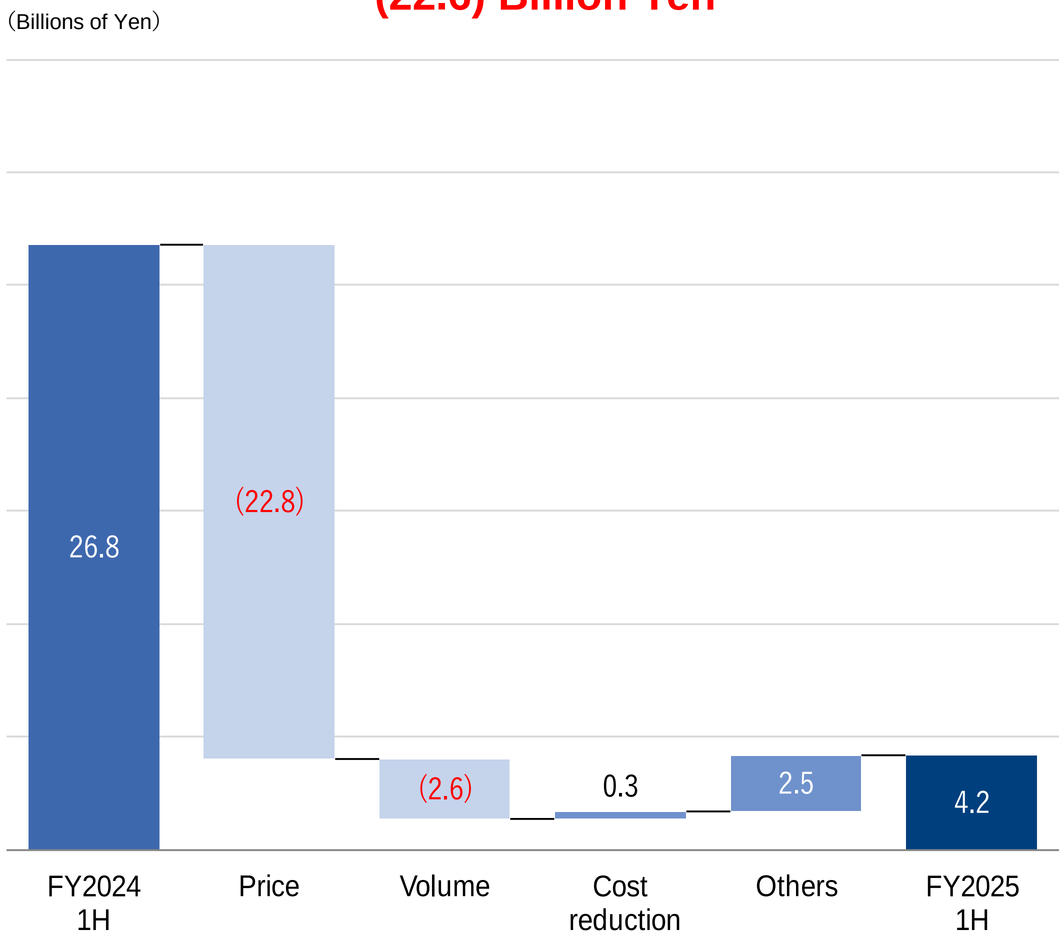
Price	(－)	Deterioration in price gap due to the change in sales composition of carbon fibers
Volume	(＋)	Increase in demand for high-performance engineering plastics

* Cost reduction

Cost reduction	(＋)	Rationalization through the review of production sites in each business, etc.

Analysis of Core Operating Income
MMA & Derivatives Segment

(22.6) Billion Yen



MMA (23.7)

Price
(－) Deterioration in price gap due to a decline in market prices chiefly for MMA monomer

Volume
(－) Decline in sales in tandem with lower demand

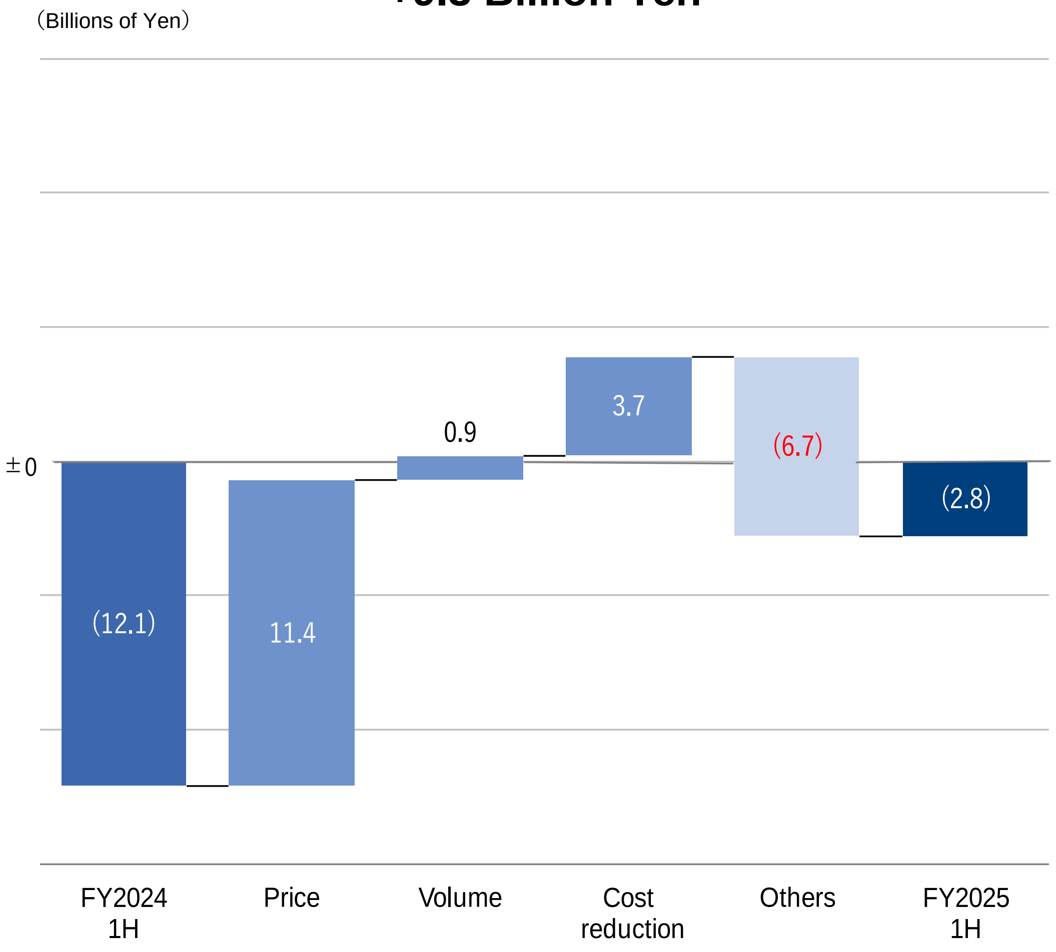
Coating & Additives ＋1.1

Price
(＋) Improvement in price gap for paints / adhesives / inks / additives

Volume
(－) Decline in sales in tandem with lower demand

Analysis of Core Operating Income
Basic Materials & Polymers Segment

+9.3 Billion Yen



Materials & Polymers (1.1)

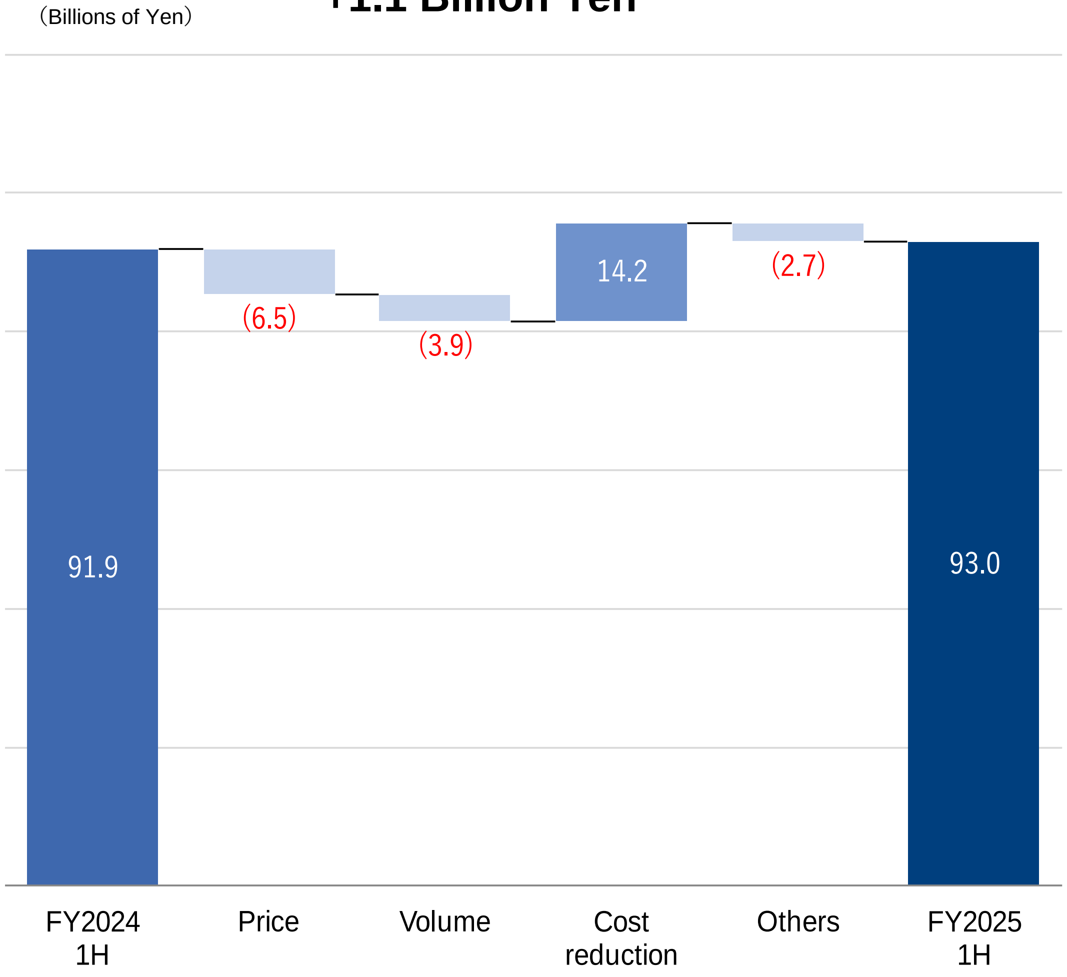
- **Price** (+) Discrepancy in the timing for revision to polyolefin prices
- **Others** (−) Deterioration in inventory valuation in tandem with a decline in raw material prices

Carbon Products ＋10.4

- **Price** (+) Improvement in price gap through structural reform of the coke business
- **Cost reduction** (+) Cost reduction through structural reform of the coke business
- **Others** (+) Diminished inventory valuation loss due to a lull in falling raw material prices

Analysis of Core Operating Income
Industrial Gases Segment

+1.1 Billion Yen



Industrial Gases ＋1.1

Price	（－）	Deterioration in price gap due to rising price of electricity in the U.S.
Volume	（－）	Decline in sales volume in tandem with sluggish gas demand mainly in Europe and the U.S.
Cost reduction	（＋）	Productivity improvement activities, including the use of DX and optimization of plant operations

Consolidated Special Items

(Billions of Yen)

	FY2024 1H	FY2025 1H	Difference
Total Special Items	(21.9)	**(39.6)**	**(17.7)**
Gain on business transfer	-	**8.0**	**8.0**
Special retirement expenses	(1.4)	**(32.3)**	**(30.9)**
Impairment loss	(25.9)	**(11.8)**	**14.1**
Others	5.4	**(3.5)**	**(8.9)**

Consolidated Cash Flows

MITSUBISHI CHEMICAL GROUP

(Billions of Yen)

	FY2024 1H	FY2025 1H
Net cash provided by (used in) operating activities	**275.1**	**161.6**
Income before taxes	106.1	203.2
Depreciation and amortization	139.2	134.4
Change in operating receivables/payables	33.3	5.6
Change in Inventories	(42.4)	(7.5)
Others	38.9	(174.1)
Net cash provided by (used in) investment activities	**(145.3)**	**174.0**
Capital expenditure	(172.0)	(131.8)
Sale of assets	24.3	503.6
Investment and loans receivable, etc.	2.4	(197.8)
Free cash flow	**129.8**	**335.6**

	FY2024 1H	FY2025 1H
Net cash provided by (used in) financing activities	**(124.0)**	**(292.3)**
Interest bearing debts	(92.7)	(199.8)
Dividends, etc.	(31.3)	(92.5)
Net increase (decrease) in cash and cash equivalents	**5.8**	**43.3**
Effect of exchange rate changes and changes in scope of consolidation	(3.2)	4.5
Total	**2.6**	**47.8**

Consolidated Statements of Financial Positions

(Billions of Yen)

	Mar.31.2025	Sep.30.2025	Difference
Cash & cash equivalents	326.1	373.9	47.8
Trade receivables	764.8	627.7	(137.1)
Inventories	759.4	663.0	(96.4)
Others	211.3	354.3	143.0
Current assets	**2,061.6**	**2,018.9**	**(42.7)**
Fixed assets	2,446.5	2,395.4	(51.1)
Goodwill	827.6	840.6	13.0
Investments & Other	558.9	409.2	(149.7)
Non-current assets	**3,833.0**	**3,645.2**	**(187.8)**
Total assets	**5,894.6**	**5,664.1**	**(230.5)**

(Billions of Yen)

	Mar.31.2025	Sep.30.2025	Difference
Interest-bearing debt	2,178.5	2,013.1	(165.4)
Trade payables	424.6	370.5	(54.1)
Others	1,006.9	891.8	(115.1)
Liabilities	**3,610.0**	**3,275.4**	**(334.6)**
Share capitals, Retained earnings, etc,.	1,512.4	1,551.4	39.0
Other components of equity	228.2	252.9	24.7
Equity attributable to owners of the parent	**1,740.6**	**1,804.3**	**63.7**
Non-controlling interests	544.0	584.4	40.4
Equity	**2,284.6**	**2,388.7**	**104.1**
Total liabilities & equity	**5,894.6**	**5,664.1**	**(230.5)**

Net Interest-bearing debt *1	1,852.3	1,503.2	(349.1)
Net D/E ratio	1.06	0.83	(0.23)
ROE *2	2.6%	-	-

*1 Net interest-bearing debt (End of Sep.30, 2025)
= interest-bearing debt (2,013.1billion yen)
- {cash and cash equivalents (373.9billion yen) + investments of surplus funds136.0billion yen}
Note : Interest-bearing debt includes lease obligations.
*2 Ratio of net income attributable to owners of the parent.

Sales Revenue and Core Operating Income by Business Segment [Quarterly Data]

(Billions of Yen)

Segment	Item	FY2024 1Q	FY2024 2Q	FY2024 3Q	FY2024 4Q	FY2024 Total	FY2025 1Q	FY2025 2Q	FY2025 Total
Total Consolidated	Sales Revenue	1,017.0	992.8	972.9	964.9	3,947.6	880.7	918.4	1,799.1
	Core Operating Income	**63.6**	**65.9**	**60.7**	**38.6**	**228.8**	**56.6**	**69.5**	**126.1**
Specialty Materials	Sales Revenue	275.0	263.9	268.0	266.4	1,073.3	258.7	261.9	520.6
	Core Operating Income	**11.5**	**13.0**	**9.9**	**(9.3)**	**25.1**	**14.1**	**19.4**	**33.5**
Advanced Films & Polymers	Sales Revenue	119.6	118.1	118.4	116.7	472.8	114.1	112.3	226.4
	Core Operating Income	**9.2**	**10.3**	**10.0**	**5.7**	**35.2**	**11.8**	**10.9**	**22.7**
Advanced Solutions	Sales Revenue	87.2	85.7	90.6	86.7	350.2	82.5	87.6	170.1
	Core Operating Income	**3.1**	**4.1**	**3.5**	**(9.3)**	**1.4**	**3.7**	**8.8**	**12.5**
Advanced Composites & Shapes	Sales Revenue	68.2	60.1	59.0	63.0	250.3	62.1	62.0	124.1
	Core Operating Income	**(0.8)**	**(1.4)**	**(3.6)**	**(5.7)**	**(11.5)**	**(1.4)**	**(0.3)**	**(1.7)**
MMA & Derivatives	Sales Revenue	111.9	112.4	96.3	97.0	417.6	91.2	86.9	178.1
	Core Operating Income	**11.0**	**15.8**	**6.2**	**2.7**	**35.7**	**3.9**	**0.3**	**4.2**
MMA	Sales Revenue	84.1	85.0	69.3	69.1	307.5	65.6	60.1	125.7
	Core Operating Income	**9.9**	**14.8**	**5.8**	**1.8**	**32.3**	**2.5**	**(1.5)**	**1.0**
Coating & Additives	Sales Revenue	27.8	27.4	27.0	27.9	110.1	25.6	26.8	52.4
	Core Operating Income	**1.1**	**1.0**	**0.4**	**0.9**	**3.4**	**1.4**	**1.8**	**3.2**
Basic Materials & Polymers	Sales Revenue	271.4	266.3	245.3	201.5	984.5	191.1	195.3	386.4
	Core Operating Income	**(7.5)**	**(4.6)**	**(1.0)**	**(2.8)**	**(15.9)**	**(3.6)**	**0.8**	**(2.8)**
Materials & Polymers	Sales Revenue	195.7	198.6	207.7	174.1	776.1	166.3	172.8	339.1
	Core Operating Income	**0.7**	**3.3**	**3.9**	**3.6**	**11.5**	**(0.7)**	**3.6**	**2.9**
Carbon Products	Sales Revenue	75.7	67.7	37.6	27.4	208.4	24.8	22.5	47.3
	Core Operating Income	**(8.2)**	**(7.9)**	**(4.9)**	**(6.4)**	**(27.4)**	**(2.9)**	**(2.8)**	**(5.7)**
Others	Sales Revenue	31.2	38.3	36.9	64.7	171.1	26.7	40.3	67.0
	Core Operating Income	**1.2**	**(2.8)**	**0.0**	**(0.6)**	**(2.2)**	**(2.8)**	**1.0**	**(1.8)**
Chemicals Business	Sales Revenue	689.5	680.9	646.5	629.6	2,646.5	567.7	584.4	1,152.1
	Core Operating Income	**16.2**	**21.4**	**15.1**	**(10.0)**	**42.7**	**11.6**	**21.5**	**33.1**
Industrial Gases	Sales Revenue	327.5	311.9	326.4	335.3	1,301.1	313.0	334.0	647.0
	Core Operating Income	**47.4**	**44.5**	**45.6**	**48.6**	**186.1**	**45.0**	**48.0**	**93.0**

- Breakdown figures of segment are approximation for reference purpose only.
- Figures for FY2024, the Pharma business has been reclassified as a discontinued operation, and the figures of some business have been changed partially from those announced on May 13, 2025.

Consolidated Financial Results Forecasts for FY2025

Consolidated Statements of Operations

MITSUBISHI CHEMICAL GROUP

	1H (Actual)	2H (Forecast)	FY2025 Forecast	FY2025 Forecast (Announced on May 13)	Difference	%	<Reference> FY2024 Actual	%
Exchange Rate (¥/$)	146.1	150.0	148.1	140.0	8.1		152.6	
Naphtha Price (¥/kl)	64,700	63,000	63,800	65,000	(1,200)		75,600	

(Billions of Yen)

	1H (Actual)	2H (Forecast)	FY2025 Forecast	FY2025 Forecast (Announced on May 13)	Difference	%	<Reference> FY2024 Actual	%
Sales Revenue	1,799.1	1,872.9	**3,672.0**	3,740.0	**(68.0)**	(2%)	3,947.6	(7%)
Core Operating Income	126.1	123.9	**250.0**	265.0	**(15.0)**	(6%)	228.8	9%
Special Items	(39.6)	(34.4)	**(74.0)**	(63.0)	**(11.0)**		(87.2)	
Operating Income	86.5	89.5	**176.0**	202.0	**(26.0)**	(13%)	141.6	24%
Financial Income/Expenses	(17.8)	(20.2)	**(38.0)**	(37.0)	**(1.0)**		(42.4)	
Income before Taxes	68.7	69.3	**138.0**	165.0	**(27.0)**		99.2	
Income Taxes	(21.1)	(21.9)	**(43.0)**	(46.0)	**3.0**		(41.1)	
Net Income from Continuing Operatio	47.6	47.4	**95.0**	119.0	**(24.0)**		58.1	
Net Income from Discontinued Operation	94.9	0.0	**94.9**	94.0	**0.9**		47.6	
Net Income	142.5	47.4	**189.9**	213.0	**(23.1)**		105.6	
Net Income Attributable to Owners of the Parent	110.1	14.9	**125.0**	145.0	**(20.0)**	(14%)	45.0	178%
Net Income Attributable to Non-Controlling Interests	32.4	32.5	**64.9**	68.0	**(3.1)**		60.6	

Sales Revenue and Core Operating Income by Business Segment

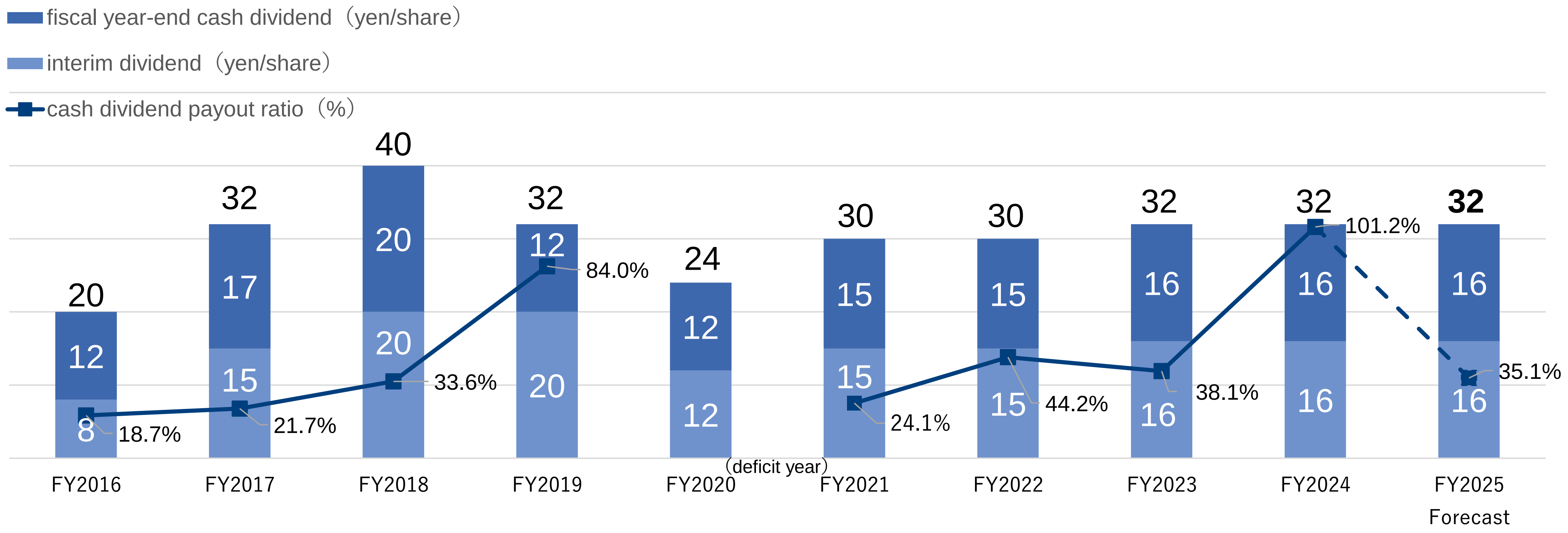
(Billions of Yen) ＜Reference＞

Segment		1H (Actual)	2H (Forecast)	FY2025 Forecast	FY2025 Forecast (Announced on May 13)	Difference	FY2024 Actual
Total Consolidated	Sales Revenue	1,799.1	1,872.9	**3,672.0**	3,740.0	(68.0)	3,947.6
	Core Operating Income	**126.1**	**123.9**	**250.0**	**265.0**	**(15.0)**	**228.8**
Specialty Materials	Sales Revenue	519.8	555.2	**1,075.0**	1,120.0	(45.0)	1,071.3
	Core Operating Income	**33.1**	**31.9**	**65.0**	**46.0**	**19.0**	**23.9**
Advanced Films & Polymers	Sales Revenue	225.6	235.4	**461.0**	485.0	(24.0)	470.8
	Core Operating Income	**22.3**	**17.7**	**40.0**	**32.0**	**8.0**	**34.0**
Advanced Solutions	Sales Revenue	170.1	176.9	**347.0**	360.0	(13.0)	350.2
	Core Operating Income	**12.5**	**8.5**	**21.0**	**13.0**	**8.0**	**1.4**
Advanced Composites & Shapes	Sales Revenue	124.1	142.9	**267.0**	275.0	(8.0)	250.3
	Core Operating Income	**(1.7)**	**5.7**	**4.0**	**1.0**	**3.0**	**(11.5)**
MMA & Derivatives	Sales Revenue	178.1	168.9	**347.0**	320.0	27.0	417.6
	Core Operating Income	**4.2**	**(5.2)**	**(1.0)**	**21.0**	**(22.0)**	**35.7**
MMA	Sales Revenue	125.7	111.3	**237.0**	225.0	12.0	307.5
	Core Operating Income	**1.0**	**(7.0)**	**(6.0)**	**19.0**	**(25.0)**	**32.3**
Coating & Additives	Sales Revenue	52.4	57.6	**110.0**	95.0	15.0	110.1
	Core Operating Income	**3.2**	**1.8**	**5.0**	**2.0**	**3.0**	**3.4**
Basic Materials & Polymers	Sales Revenue	387.2	419.8	**807.0**	853.0	(46.0)	986.6
	Core Operating Income	**(2.4)**	**1.4**	**(1.0)**	**10.0**	**(11.0)**	**(14.6)**
Materials & Polymers	Sales Revenue	339.9	366.1	**706.0**	750.0	(44.0)	778.2
	Core Operating Income	**3.3**	**0.7**	**4.0**	**9.0**	**(5.0)**	**12.8**
Carbon Products	Sales Revenue	47.3	53.7	**101.0**	103.0	(2.0)	208.4
	Core Operating Income	**(5.7)**	**0.7**	**(5.0)**	**1.0**	**(6.0)**	**(27.4)**
Others	Sales Revenue	67.0	94.0	**161.0**	165.0	(4.0)	171.0
	Core Operating Income	**(1.8)**	**(0.2)**	**(2.0)**	**(1.0)**	**(1.0)**	**(2.3)**
Chemicals Business	Sales Revenue	1,152.1	1,237.9	**2,390.0**	2,458.0	(68.0)	2,646.5
	Core Operating Income	**33.1**	**27.9**	**61.0**	**76.0**	**(15.0)**	**42.7**
Industrial Gases	Sales Revenue	647.0	635.0	**1,282.0**	1,282.0	0.0	1,301.1
	Core Operating Income	**93.0**	**96.0**	**189.0**	**189.0**	**0.0**	**186.1**

∗ From 2H of FY2025, the managing segments for some business have been recalssified, and the figures shown are after reclassification.

Dividend Forecast

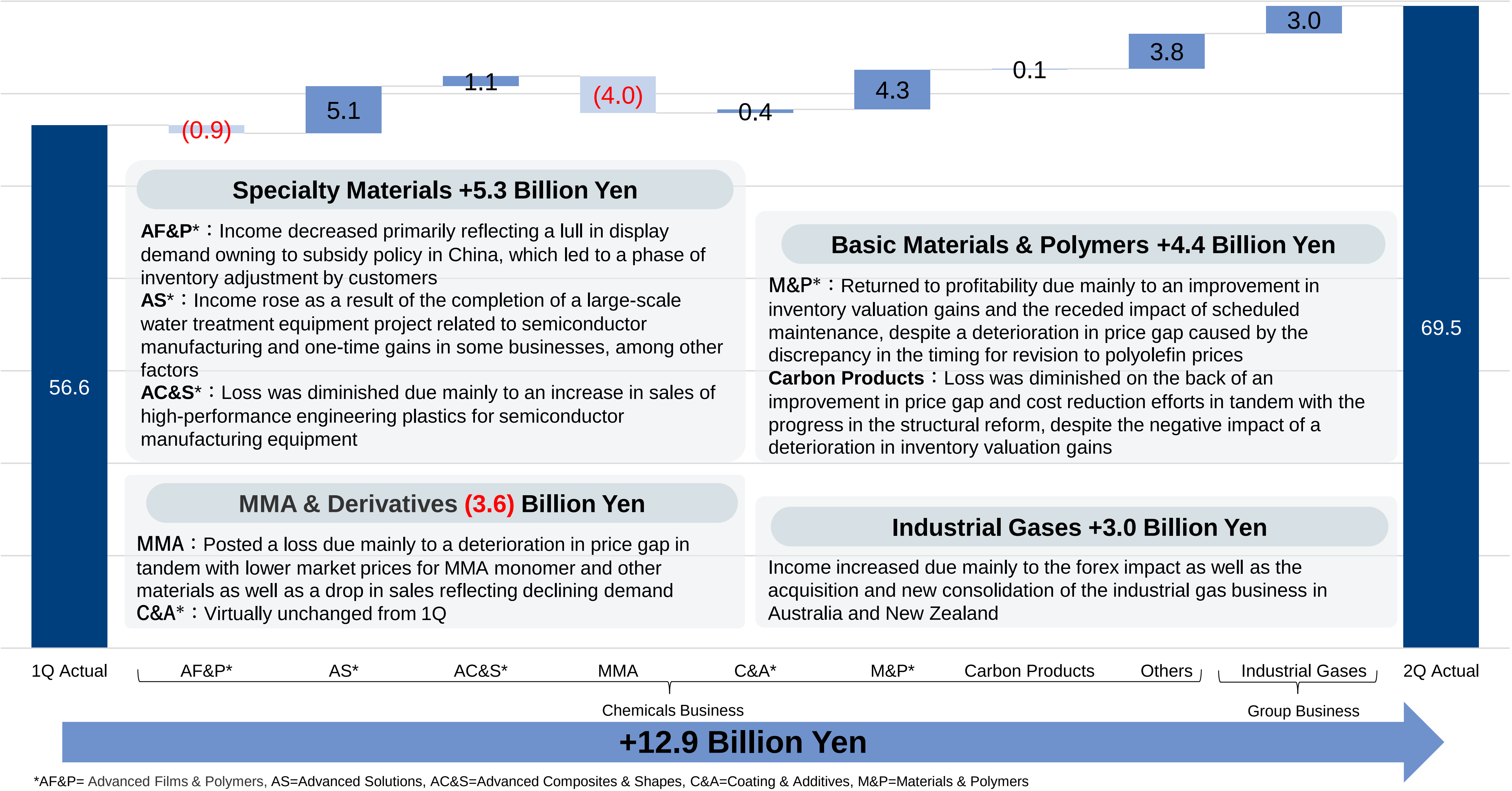
- MCG's basic policy for shareholder returns is to enhance its shareholder value by increasing corporate value.
- While keeping an eye on increasing retained earnings that will fund its future business activities, MCG will aim to maintain a target dividend payout ratio of 35% under the "Medium-Term Management Plan 2029," with a potential dividend increase based on further profit growth.
- MCG decided at its Board of Directors meeting held on October 31 to set its interim dividend for FY2025 at 16 yen, the same as the previously announced forecast.
- And the year-end dividend forecast is 16 yen, the same as the previously announced forecast. Accordingly, the expected full-fiscal year dividend for FY2025 is 32 yen.



References

Analysis of Core Operating Income (FY25/1Q → FY25/2Q)

MITSUBISHI CHEMICAL GROUP



Specialty Materials +5.3 Billion Yen

AF&P*：Income decreased primarily reflecting a lull in display demand owning to subsidy policy in China, which led to a phase of inventory adjustment by customers

AS*：Income rose as a result of the completion of a large-scale water treatment equipment project related to semiconductor manufacturing and one-time gains in some businesses, among other factors

AC&S*：Loss was diminished due mainly to an increase in sales of high-performance engineering plastics for semiconductor manufacturing equipment

Basic Materials & Polymers +4.4 Billion Yen

M&P*：Returned to profitability due mainly to an improvement in inventory valuation gains and the receded impact of scheduled maintenance, despite a deterioration in price gap caused by the discrepancy in the timing for revision to polyolefin prices

Carbon Products：Loss was diminished on the back of an improvement in price gap and cost reduction efforts in tandem with the progress in the structural reform, despite the negative impact of a deterioration in inventory valuation gains

MMA & Derivatives (3.6) Billion Yen

MMA：Posted a loss due mainly to a deterioration in price gap in tandem with lower market prices for MMA monomer and other materials as well as a drop in sales reflecting declining demand

C&A*：Virtually unchanged from 1Q

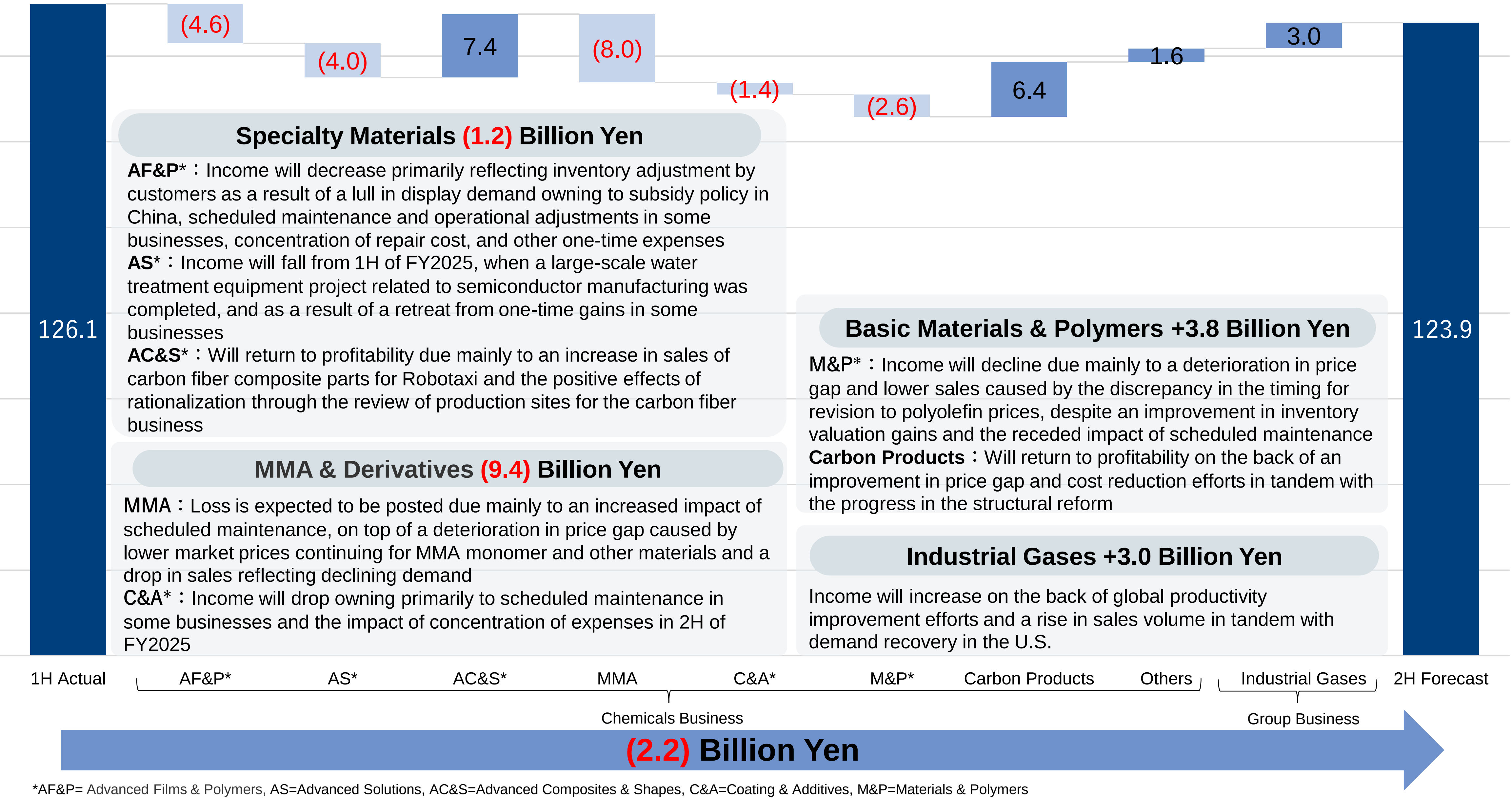
Industrial Gases +3.0 Billion Yen

Income increased due mainly to the forex impact as well as the acquisition and new consolidation of the industrial gas business in Australia and New Zealand

*AF&P= Advanced Films & Polymers, AS=Advanced Solutions, AC&S=Advanced Composites & Shapes, C&A=Coating & Additives, M&P=Materials & Polymers

Analysis of Core Operating Income (FY25/1H → 2H)

MITSUBISHI CHEMICAL GROUP



Specialty Materials (1.2) Billion Yen

AF&P*：Income will decrease primarily reflecting inventory adjustment by customers as a result of a lull in display demand owning to subsidy policy in China, scheduled maintenance and operational adjustments in some businesses, concentration of repair cost, and other one-time expenses

AS*：Income will fall from 1H of FY2025, when a large-scale water treatment equipment project related to semiconductor manufacturing was completed, and as a result of a retreat from one-time gains in some businesses

AC&S*：Will return to profitability due mainly to an increase in sales of carbon fiber composite parts for Robotaxi and the positive effects of rationalization through the review of production sites for the carbon fiber business

MMA & Derivatives (9.4) Billion Yen

MMA：Loss is expected to be posted due mainly to an increased impact of scheduled maintenance, on top of a deterioration in price gap caused by lower market prices continuing for MMA monomer and other materials and a drop in sales reflecting declining demand

C&A*：Income will drop owning primarily to scheduled maintenance in some businesses and the impact of concentration of expenses in 2H of FY2025

Basic Materials & Polymers +3.8 Billion Yen

M&P*：Income will decline due mainly to a deterioration in price gap and lower sales caused by the discrepancy in the timing for revision to polyolefin prices, despite an improvement in inventory valuation gains and the receded impact of scheduled maintenance

Carbon Products：Will return to profitability on the back of an improvement in price gap and cost reduction efforts in tandem with the progress in the structural reform

Industrial Gases +3.0 Billion Yen

Income will increase on the back of global productivity improvement efforts and a rise in sales volume in tandem with demand recovery in the U.S.

*AF&P= Advanced Films & Polymers, AS=Advanced Solutions, AC&S=Advanced Composites & Shapes, C&A=Coating & Additives, M&P=Materials & Polymers

- From 2H of FY2025, the managing segments for some businesses have been reclassified, and the figures shown are after reclassification.

Core Markets Trends

MITSUBISHI CHEMICAL GROUP

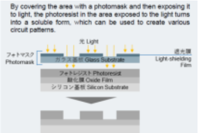
Market	Key Products	2Q FY2025 Summary	Forecast for 3Q FY2025 Onward
EV/Mobility	**Electrolytes, Anode materials** **Carbon fiber, Composites** **Polymer, Compounds**	While there was a rush demand before the end of the EV purchase subsidy in U.S., demand remained sluggish mainly in Japan, Europe and the U.S. due to the effect of the U.S. trade policy	Global automobile production expected to weaken due to the effect of the U.S. trade policy among other factors In the medium/long-term, moderate growth to continue in general
Semiconductors	**Synthetic silica** **High functional cleaning agents** **Precision cleaning** **Specialty epoxy resins** **Photolithography materials** **Semiconductor manufacturing equipment parts**	Demand related to AI and other advanced semiconductor processes remained favorable There was a recovery in demand related to industrial machinery, consumer equipment (home appliances) and other applications	Demand related to AI are expected to continue to be strong Demand related to industrial machinery, consumer equipment (home appliances) and other applications to recover moderately In the medium/long-term, forecast ongoing market growth owing to further expansion in demand
Electronics	**Optical films** **Display related materials**	Operational adjustments by panel manufacturers continued in reaction to a decline in demand from 1Q	While demand will continue to be supported by the subsidy policy in China in 3Q FY2025, operations of panel manufacturers are expected to remain at a lower level Robust demand to continue in the medium to long term in tandem with the trend toward larger TVs
Medical	**Resins / shapes for implant**	Remained brisk globally	Market growth is expected to continue in the medium to long term due to the increase in the aging population and the prevalence of lifestyle-related diseases and chronic diseases
Food	**Barrier Films and Resins** **Emulsifiers**	Food packaging market remained sluggish globally due mainly to the impact of inflation	Global demand in the food packaging material market to recover moderately In the medium/long term, anticipate an expansion in demand underscored mainly by a reduction in food loss

Chemicals Business Major Growth Investment Plan

FY25

Polyester film
capacity increase
Germany


Lithomax™ capacity increase
(Photosensitive polymer for
photoresists used in semiconductor
circuit formation) Japan

Carbon fiber composite materials
expansion of large press molding
machine
Italy


Emulsifier
capacity increase
Japan

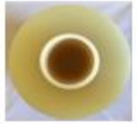

FY26

Strengthen semiconductor precision
cleaning business
Japan


Natural anode materials
for Automotive lithium-Ion battery
capacity increase
Japan


FY27

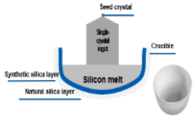
Optical Film for Polarizers
"OPL FILM™"
capacity increase
Japan




Soarnol™
capacity increase
UK


FY28

Mitsubishi Synthetic Quartz
Powder capacity increase
for semiconductors
Japan

Divestiture/closure of non-core businesses in Chemicals

MITSUBISHI CHEMICAL GROUP

Accelerate liquidation and divestiture of non-core businesses

Sales revenue contribution amount

Plan (FY24～29): Approx. **4,000** Oku yen

Action (Decision made): Approx. **3,600** Oku yen

Major projects

FY24	FY25	FY26
Triacetate fiber	Polysaccharide thickener	
ACH Method MMA, AN (Hiroshima, Japan)	PET bottle	
Purified terephthalic acid (Indonesia)	Onahama, Shinryo Iwaki	Onahama, Shinryo Iwaki
Coke for iron manufacturing (Kagawa, Japan)	Carbon fiber reinforced thermoplastics pellet (Aichi)	
Coke for iron manufacturing (Kansai Coke and Chemicals)	Glass fiber reinforced thermoplastic (Canada)	
Insurance agency business (Service company)	Carbon fiber composites (Germany)	
	Carbon fiber (reduction) (Hiroshima, Japan & US)	
	Artificial turf (MCC Sports)	
	Packaging materials (J-Film)	

Trends in Core Operating Income by Business Segment

(Billions of Yen)

	FY2024 Actual	FY2025 1H Actual	FY2025 Forecast	FY2029 Target
Total Consolidated	**228.8**	**126.1**	**250.0**	**460.0**
Specialty Materials	**25.1**	**33.5**	**65.0**	**144.0**
Advanced Films & Polymers	35.2	22.7	40.0	56.0
Advanced Solutions	1.4	12.5	21.0	46.0
Advanced Composites & Shapes	(11.5)	(1.7)	4.0	42.0
MMA & Derivatives	**35.7**	**4.2**	**(1.0)**	**54.0**
MMA	32.2	1.0	(6.0)	45.0
Coating & Additives	3.5	3.2	5.0	9.0
Basic Materials & Polymers	**(15.1)**	**(2.8)**	**(1.0)**	**44.0**
Materials & Polymers	12.4	2.9	4.0	41.0
Carbon Products	(27.5)	(5.7)	(5.0)	4.0
Others	**(3.0)**	**(1.8)**	**(2.0)**	**(6.0)**
Chemicals Business	**42.7**	**33.1**	**61.0**	**236.0**
Industrial Gases	**186.1**	**93.0**	**189.0**	**224.0**

- With regard to Industrial Gases Business, Mitsubishi Chemical Group Corporation has made its own estimates based on “NS Visio n 2026”, which was formulated by Nippon Sanso Holdings Corporation in 2022, and incorporates the effects of continuous demand growth, price management, productivity improvements, etc.

Trends in Ratio of Core Operating Income to Sales Revenue by Business Segment

	FY2024 Actual	FY2025 1H Actual	FY2025 Forecast	FY2029 Target
Total Consolidated	**6%**	**7%**	**7%**	**10%**
Specialty Materials	**2%**	**6%**	**6%**	**10%**
Advanced Films & Polymers	7%	10%	9%	10%
Advanced Solutions	0%	7%	6%	9%
Advanced Composites & Shapes	(5%)	(1%)	1%	11%
MMA & Derivatives	**9%**	**2%**	**(0%)**	**12%**
MMA	10%	1%	(3%)	14%
Coating & Additives	3%	6%	5%	8%
Basic Materials & Polymers	**(2%)**	**(1%)**	**(0%)**	**4%**
Materials & Polymers	2%	1%	1%	5%
Carbon Products	(13%)	(12%)	(5%)	3%
Others	**(2%)**	**(3%)**	**(1%)**	**(3%)**
Chemicals Business	**2%**	**3%**	**3%**	**8%**
Industrial Gases	**14%**	**14%**	**15%**	**15%**

- With regard to Industrial Gases Business, Mitsubishi Chemical Group Corporation has made its own estimates based on "NS Visio n 2026", which was formulated by Nippon Sanso Holdings Corporation in 2022, and incorporates the effects of continuous demand growth, price management, productivity improvements, etc.

Specialty Materials Breakdown by Business Segment

(Billions of Yen)

Segment	Item	FY2024 Actual 1Q	FY2024 Actual 2Q	FY2024 Actual 3Q	FY2024 Actual 4Q	FY2024 Actual Total	FY2025 Actual 1Q	FY2025 Actual 2Q	FY2025 Actual Total	FY2029 Target Total	Ratio of Core Operating Income to Sales Revenue FY2024 Total	Ratio FY2025 1H	Ratio FY2029 Total
Specialty Materials	Sales Revenue	275.0	263.9	268.0	266.4	1,073.3	258.7	261.9	520.6	1,408.0	-	-	-
	Core Operating Income	**11.5**	**13.0**	**9.9**	**(9.3)**	**25.1**	**14.1**	**19.4**	**33.5**	**144.0**	**2%**	**6%**	**10%**
Advanced Films & Polymers	Sales Revenue	119.6	118.1	118.4	116.7	472.8	114.1	112.3	226.4	534.0	-	-	-
	Core Operating Income	**9.2**	**10.3**	**10.0**	**5.7**	**35.2**	**11.8**	**10.9**	**22.7**	**56.0**	**7%**	**10%**	**10%**
Films	Sales Revenue	72.6	72.0	73.3	71.1	289.0	72.4	68.9	141.3	310.0	-	-	-
	Core Operating Income	**5.7**	**4.6**	**4.5**	**3.4**	**18.2**	**6.4**	**4.9**	**11.3**	**30.0**	**6%**	**8%**	**10%**
Polymers	Sales Revenue	43.2	42.0	41.5	42.9	169.6	41.4	43.2	84.6	221.0	-	-	-
	Core Operating Income	**4.3**	**6.2**	**6.9**	**5.4**	**22.8**	**5.5**	**5.9**	**11.4**	**31.0**	**13%**	**13%**	**14%**
Advanced Solutions	Sales Revenue	87.2	85.7	90.6	86.7	350.2	82.5	87.6	170.1	502.0	-	-	-
	Core Operating Income	**3.1**	**4.1**	**3.5**	**(9.3)**	**1.4**	**3.7**	**8.8**	**12.5**	**46.0**	**0%**	**7%**	**9%**
Semiconductor	Sales Revenue	17.8	17.2	18.5	18.2	71.7	17.9	19.2	37.1	105.0	-	-	-
	Core Operating Income	**0.8**	**0.6**	**0.4**	**1.7**	**3.5**	**1.4**	**1.5**	**2.9**	**17.0**	**5%**	**8%**	**16%**
Battery ＆ Electronics	Sales Revenue	21.8	18.9	18.8	17.3	76.8	16.4	18.2	34.6	155.0	-	-	-
	Core Operating Income	**1.8**	**1.1**	**0.5**	**1.0**	**4.4**	**0.0**	**3.5**	**3.5**	**14.0**	**6%**	**10%**	**9%**
Water & Environment Solutions	Sales Revenue	12.8	14.8	15.2	14.5	57.3	14.2	15.9	30.1	64.0	-	-	-
	Core Operating Income	**1.3**	**1.8**	**1.1**	**1.5**	**5.7**	**1.3**	**2.7**	**4.0**	**7.0**	**10%**	**13%**	**11%**
Life Solutions	Sales Revenue	12.8	13.2	13.8	13.1	52.9	12.5	12.9	25.4	67.0	-	-	-
	Core Operating Income	**(0.4)**	**0.4**	**0.7**	**(12.4)**	**(11.7)**	**0.1**	**0.4**	**0.5**	**4.0**	**(22%)**	**2%**	**6%**
Infrastructure Solutions	Sales Revenue	19.8	19.5	22.0	20.9	82.2	18.5	19.4	37.9	104.0	-	-	-
	Core Operating Income	**1.0**	**1.3**	**1.9**	**1.1**	**5.3**	**1.4**	**1.5**	**2.9**	**11.0**	**6%**	**8%**	**11%**
Advanced Composites & Shapes	Sales Revenue	68.2	60.1	59.0	63.0	250.3	62.1	62.0	124.1	372.0	-	-	-
	Core Operating Income	**(0.8)**	**(1.4)**	**(3.6)**	**(5.7)**	**(11.5)**	**(1.4)**	**(0.3)**	**(1.7)**	**42.0**	**(5%)**	**(1%)**	**11%**
Engineering Shapes & Solution	Sales Revenue	37.9	32.4	32.8	36.0	139.1	36.8	37.2	74.0	166.0	-	-	-
	Core Operating Income	**2.5**	**1.7**	**0.9**	**2.7**	**7.8**	**2.3**	**2.3**	**4.6**	**19.0**	**6%**	**6%**	**11%**
Carbon Fiber・Composite	Sales Revenue	29.0	26.9	25.3	26.0	107.2	24.3	24.1	48.4	201.0	-	-	-
	Core Operating Income	**(2.4)**	**(2.3)**	**(3.6)**	**(6.7)**	**(15.0)**	**(3.0)**	**(2.1)**	**(5.1)**	**26.0**	**(14%)**	**(11%)**	**13%**

* Breakdown figures of segment are approximation for reference purpose only.
* Figures for FY2024 have been changed partially from those presented on May 13, 2025.

Statements of Operations [Quarterly Data]

	FY2024 1Q	FY2024 2Q	FY2024 3Q	FY2024 4Q	FY2024 Total	FY2025 1Q	FY2025 2Q	FY2025 Total
Exchange Rate (¥/$)	158.2	146.7	154.2	151.2	152.6	143.8	148.4	146.1
Naphtha Price (¥/kl)	79,000	76,900	73,200	73,400	75,600	66,300	63,200	64,700

(Billions of Yen)

	FY2024					FY2025		
	1Q	2Q	3Q	4Q	Total	1Q	2Q	Total
Sales Revenue	1,017.0	992.8	972.9	964.9	3,947.6	880.7	918.4	1,799.1
Core Operating Income *1	63.6	65.9	60.7	38.6	228.8	56.6	69.5	126.1
Special Items	3.6	(25.5)	(22.6)	(42.7)	(87.2)	4.3	(43.9)	(39.6)
Operating Income	67.2	40.4	38.1	(4.1)	141.6	60.9	25.6	86.5
Financial Income/Expenses	(8.6)	(17.1)	(2.6)	(14.1)	(42.4)	(10.7)	(7.1)	(17.8)
(Dividend included above)	[2.3]	[0.1]	[1.1]	[0.0]	[3.5]	[2.0]	[0.1]	[2.1]
(Foreign Exchange Gain/Loss included above)	[2.4]	[(7.5)]	[5.9]	[(2.8)]	[(2.0)]	[(3.4)]	[1.4]	[(2.0)]
Income(Loss) before Taxes	58.6	23.3	35.5	(18.2)	99.2	50.2	18.5	68.7
Income Taxes	(16.4)	(11.9)	(10.2)	(2.6)	(41.1)	(17.2)	(3.9)	(21.1)
Net Income from Continuing Operations	42.2	11.4	25.3	(20.8)	58.1	33.0	14.6	47.6
Net Income from Discontinued Operations	14.1	3.4	10.3	19.8	47.6	3.0	91.9	94.9
Net Income	56.3	14.9	35.6	(1.2)	105.6	36.0	106.5	142.5
Net Income(Loss) Attributable to Owners of the Parent	39.7	1.2	18.5	(14.4)	45.0	19.6	90.5	110.1
Net Income Attributable to Non-Controlling Interests	16.6	13.7	17.1	13.2	60.6	16.4	16.0	32.4
*1 Share of profit of associates and joint ventures included	2.0	1.0	3.9	0.9	7.8	1.5	0.9	2.4

- Figures for FY2024, as a result of careful examination of the figures reclassified as a discontinued operation, the figures have been changed partially from those announced on May 13, 2025.

Special Items [Quarterly Data]

MITSUBISHI CHEMICAL GROUP

(Billions of Yen)

	FY2024					FY2025		
	1Q	2Q	3Q	4Q	Total	1Q	2Q	Total
Total Special Items	3.5	(25.4)	(22.8)	(42.7)	(87.4)	4.3	(43.9)	(39.6)
Gain on business transfer	-	-	-	1.0	1.0	8.0	-	8.0
Special retirement expenses	-	(1.4)	(0.3)	(3.7)	(5.4)	(1.9)	(30.4)	(32.3)
Impairment loss	(0.2)	(25.7)	(15.3)	(33.6)	(74.8)	(0.1)	(11.7)	(11.8)
Others	3.7	1.7	(7.2)	(6.4)	(8.2)	(1.7)	(1.8)	(3.5)

Capital Expenditure, Depreciation & Amortization, R&D Expenses, and Number of Employees by Business segment

(Billions of Yen)

	Capital Expenditure		Depreciation& Amortization		R&D Expenses		Number of Employees
	FY2024 1H	FY2025 1H	FY2024 1H	FY2025 1H	FY2024 1H	FY2025 1H	FY2025 1H (End of the period)
Total	168.6	140.6	132.4	131.0	28.1	29.1	59,200
Specialty Materials	50.6	59.5	35.1	33.9	12.7	13.2	21,652
MMA & Derivatives	11.9	7.9	12.7	11.5	3.4	3.2	4,142
Basic Materials & Polymers	27.1	22.0	19.6	17.7	4.3	3.9	6,246
Others	1.9	2.0	6.3	6.1	5.3	5.9	6,729
Chemicals Business	91.5	91.4	73.7	69.2	25.7	26.2	38,769
Industrial Gases	77.1	49.2	58.7	61.8	2.4	2.9	20,431

For the purpose of this notice, “statements” means this document, any oral presentation, any question and answer session and any written or oral material discussed or distributed by Mitsubishi Chemical Group.

The forward-looking statements are based largely on company expectations and information available as of the date hereof, and are subject to risks and uncertainties, which may be beyond company control.

The Group is engaged in a very diverse range of businesses, including various functional products, MMA, petrochemicals, carbon products, and industrial gases, and its performance may be affected by domestic and international demand, exchange rates, prices and procurement volumes of raw materials and fuels such as naphtha and crude oil, product market trends, speed of technological innovation, product liability, litigation, legal regulations, etc. The Company's business performance may be affected by such factors. However, factors that may affect our business performance are not limited to these factors.